



Highlights Report NDIA



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RESPONSES:
 4,830 of 5,578

RESPONSE RATE:
 87%

MAKING THE MOST OF YOUR RESULTS



01.

Identify the areas where you are performing well.

These will tend to be high results which are notably above any comparative results. These should be celebrated. Share the good news with employees.

Understanding your report and getting to action!

The results in this report give you summary information.

Take the time to fully understand this report and digest the results.

Consider your response rate and if it is representative of the views of your colleagues.

Identify areas that need improvement.

02.

These will be the lower results, and/or those which are scoring notably below your comparators. Consider discussing these areas with your colleagues in focus groups or individually or team meetings, gather their thoughts and solutions before deciding on actions to take.

03.

Consider if there is actually room for improvement.

This report shows the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree) to the question asked in the survey. Look at how your positive scores compare to your parent unit, and your last survey's results.

04.

Consider the impact of high neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this. More communication and involvement may help to shift them to a positive frame of mind.

Take action - think 'quick wins', short term and long term.

05.

Encourage all colleagues to help with action planning and implementation.

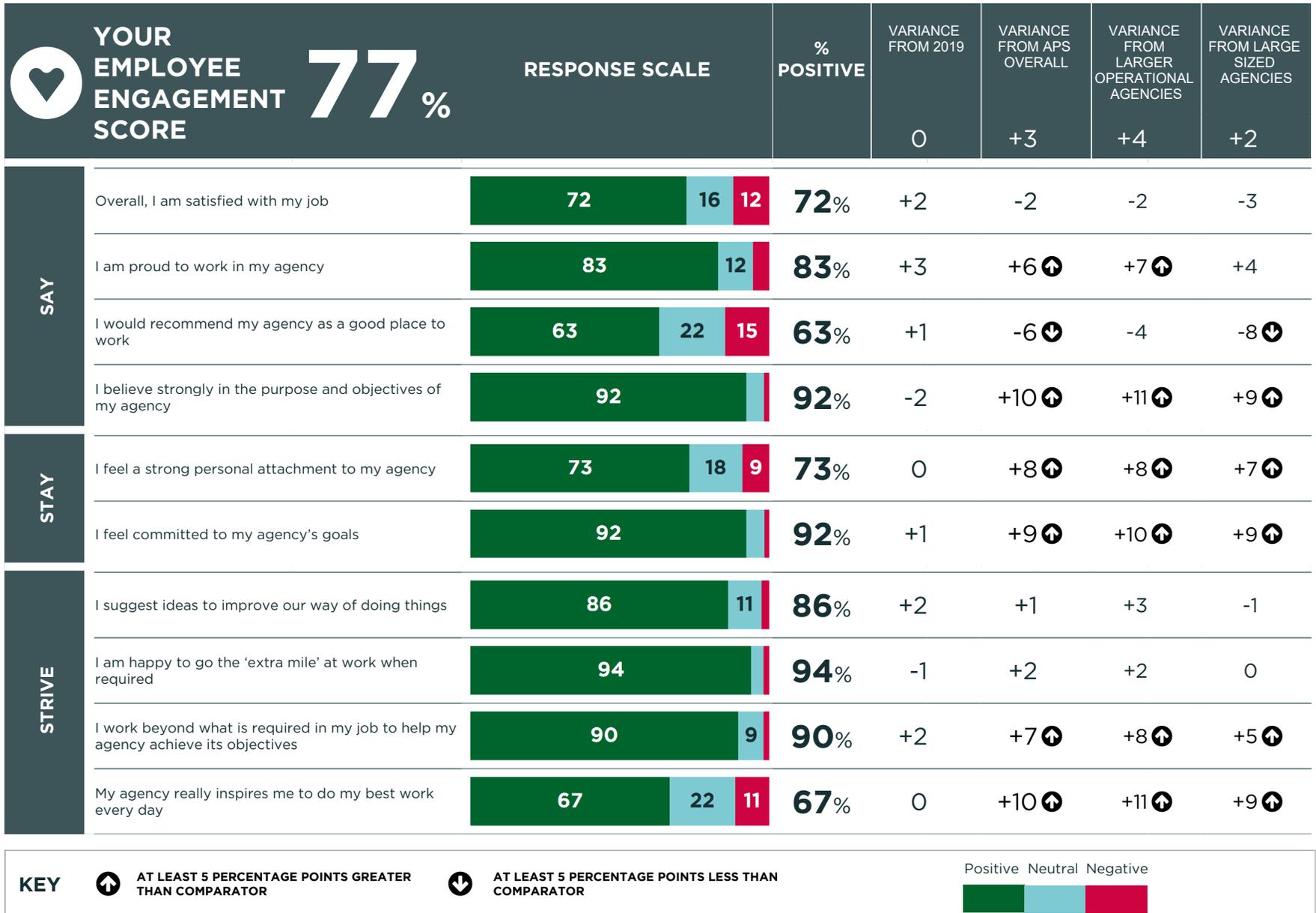
Think about what you want employees to be saying about their working lives in the future and what should be put in place to make this happen.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY. IT IS A MEASURE OF THE EMOTIONAL CONNECTION AND COMMITMENT EMPLOYEES HAVE TO WORKING FOR THE AGENCY.



DEMOGRAPHICS



EXPLORE
THE FULL
RESULTS

	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGER SIZED AGENCIES
What is your gender?						
Male		26%	0	-11 ↓	-11 ↓	-10 ↓
Female		70%	-1	+11 ↑	+11 ↑	+11 ↑
X (Indeterminate/Intersex/Unspecified)		0%	0	0	0	0
Prefer not to say		3%	+1	0	0	0
Do you identify as Aboriginal and/or Torres Strait Islander?						
Yes		3%	0	-1	-1	-1
No		97%	0	+1	+1	+1
Do you have an ongoing disability?						
Yes		15%	-1	+7 ↑	+6 ↑	+7 ↑
No		85%	+1	-7 ↓	-6 ↓	-7 ↓

KEY

↑ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

↓ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS



EXPLORE THE FULL RESULTS

EMPLOYEES WHO INDICATED THAT THEY HAD WORKED ON TASKS OR ACTIVITIES DIRECTLY RELATED TO COVID-19 WERE ASKED TO DESCRIBE THE TYPE OF WORK. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you have carer responsibilities?						
Yes		43%	+4	+2	+2	+2
No		57%	-4	-2	-2	-2
Since 27 February 2020, have you worked on tasks or activities directly related to COVID-19?						
Yes		45%	-	-4	-3	-3
No		55%	-	+4	+3	+3
What form did this work take?						
Working in a different team within your agency on work dedicated to the COVID-19 response and related activities (e.g. a COVID-19 taskforce)		23%	-	+2	+1	+2
Working in a different agency on work dedicated to the COVID-19 response and related activities (e.g. APS2000 surge workforce)		1%	-	-4	-3	-6
Working on COVID-19 related work in my usual role		82%	-	+1	+2	+2
Other		5%	-	0	-1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS



**EXPLORE
THE FULL
RESULTS**

	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you identify as Lesbian, Gay, Bisexual, Trans, and/or Intersex (LGBTI+)?						
Yes		7%	+1	+1	+1	0
No		93%	+3	-1	-1	0
Are you currently seconded to a different agency and have been working within that agency for less than six months?						
Yes		1%	-	0	0	-1
No		99%	-	0	0	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

SENIOR LEADERSHIP



EXPLORE THE FULL RESULTS

FOR EACH QUESTION SHOWN HERE, INFORMATION ABOUT THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE) IS PROVIDED

LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Senior leadership: Immediate SES manager	My SES manager communicates effectively	69 19 12	69%	+2	0	+3 -4
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	72 21 7	72%	+2	+1	+4 -3
	My SES manager effectively leads and manages change	63 24 13	63%	-1	0	+2 -3
	My SES manager gives their time to identify and develop talented people	49 34 16	49%	-1	+1	+3 -3
	My SES manager clearly articulates the direction and priorities for our area	69 20 11	69%	0	+3	+5↑ 0
	My SES manager promotes cooperation within and between agencies	63 28 9	63%	-	0	+3 -5↓

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

SENIOR LEADERSHIP



EXPLORE THE FULL RESULTS

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WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Senior Leadership: All SES	In my agency, communication between the SES and other employees is effective	<div style="display: flex; justify-content: space-between;"><div style="width: 55%; background-color: #006633; color: white; text-align: center;">55</div><div style="width: 27%; background-color: #99d9e9; color: white; text-align: center;">27</div><div style="width: 18%; background-color: #cc0033; color: white; text-align: center;">18</div></div>	55%	+4	-1	+1	-4
	In my agency, the SES actively contribute to the work of our agency	<div style="display: flex; justify-content: space-between;"><div style="width: 68%; background-color: #006633; color: white; text-align: center;">68</div><div style="width: 24%; background-color: #99d9e9; color: white; text-align: center;">24</div><div style="width: 8%; background-color: #cc0033; color: white; text-align: center;">8</div></div>	68%	0	+1	+6	-4
	In my agency, the SES work as a team	<div style="display: flex; justify-content: space-between;"><div style="width: 54%; background-color: #006633; color: white; text-align: center;">54</div><div style="width: 33%; background-color: #99d9e9; color: white; text-align: center;">33</div><div style="width: 13%; background-color: #cc0033; color: white; text-align: center;">13</div></div>	54%	+2	+1	+3	-1
	In my agency, the SES clearly articulate the direction and priorities for our agency	<div style="display: flex; justify-content: space-between;"><div style="width: 65%; background-color: #006633; color: white; text-align: center;">65</div><div style="width: 23%; background-color: #99d9e9; color: white; text-align: center;">23</div><div style="width: 12%; background-color: #cc0033; color: white; text-align: center;">12</div></div>	65%	+3	+2	+3	0

KEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

IMMEDIATE SUPERVISOR



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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES	
Immediate supervisor	My supervisor communicates effectively	82 (9 Positive, 9 Negative)	82%	+3	+1	+1	
	My supervisor displays resilience when faced with difficulties or failures	85 (10 Positive, 7 Negative)	85%	+3	+2	+1	
	My supervisor engages with staff on how to respond to future challenges	81 (11 Positive, 7 Negative)	81%	-	+2	+1	
	My supervisor can deliver difficult advice whilst maintaining relationships	81 (12 Positive, 7 Negative)	81%	-	+3	+3	
	My supervisor encourages my team to regularly review and improve our work	85 (10 Positive, 7 Negative)	85%	-	+5 ↑	+4	+5 ↑
	My supervisor actively seeks feedback	70 (17 Positive, 13 Negative)	70%	-	+4	+3	+4

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

WORKPLACE CULTURE



EXPLORE THE FULL RESULTS

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Culture	Staff are consulted about change at work	43 32 25	43%	-1	-5 ↓	-5 ↓
	Internal communication within my agency is effective	54 25 22	54%	+9 ↑	-4	-5 ↓
	Internal communication within my agency is regular	80 12 8	80%	+5 ↑	+2	+4
	I understand how my role contributes to achieving an outcome for the Australian public	94	94%	+1	+3	+2
	I can see a clear connection between my job and my agency's purpose	88 8	88%	-	+2	+3
	I believe strongly in the purpose and objectives of the APS	87 12	87%	+1	+2	+2
	I feel a strong personal attachment to the APS	64 25 11	64%	-	0	-1
	My agency inspires me to come up with new or better ways of doing things	65 22 14	65%	+11 ↑	+7 ↑	+7 ↑
	To what extent do you agree that crises such as the 2019-20 bushfires and COVID-19 clarified your sense of purpose in working for the APS?	57 34 8	57%	-	-5 ↓	-7 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CULTURE



EXPLORE THE FULL RESULTS

EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

Discrimination	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?

Yes		11%	-2	-1	-1	-1
No		89%	+2	+1	+1	+1

Did this discrimination occur in your current agency?

Yes		93%	+2	+2	0	+4
No		7%	-2	-2	0	-4

Basis for the discrimination that you experienced (3 highest responses):

Disability (e.g. loss of hearing or sight, incomplete use of limbs, or mental health issues)		31%	-	-	-	-
Gender		25%	-	-	-	-
Age		23%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

WORKPLACE CULTURE



EXPLORE THE FULL RESULTS

EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED AND WHO WAS RESPONSIBLE FOR IT. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE OPTIONS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

Bullying and harassment	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes		13%	-3	+1	0	+2
No		80%	+2	-1	0	-2
Not Sure		7%	+1	0	0	0

Types of harassment or bullying experienced (3 highest responses):

Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		45%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		45%	-	-	-	-
Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)		38%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

WORKPLACE CULTURE



EXPLORE THE FULL RESULTS

EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

Corruption	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?

Yes		4%	-2	+1	+1	+1
No		89%	+4	-1	0	-1
Not sure		4%	-2	0	-1	0
Would prefer not to answer		3%	0	0	0	+1

Types of corrupt behaviours witnessed (3 highest responses):

Cronyism (preferential treatment of friends, such as appointing them to positions without proper regard to merit)		65%	-	-	-	-
Nepotism (preferential treatment of family members, such as appointing them to positions without proper regard to merit)		28%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		23%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

INCLUSION AND WELLBEING



EXPLORE THE FULL RESULTS

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Attitudinal	My agency supports and actively promotes an inclusive workplace culture	<div style="display: flex; align-items: center;"> <div style="width: 83%; background-color: #006633; margin-right: 5px;"></div> <div style="width: 10%; background-color: #99ccff; margin-right: 5px;"></div> <div style="width: 7%; background-color: #cc0000;"></div> </div> 83 10 7	83%	-1	+2	+3	0
	I have a choice in deciding how I do my work	<div style="display: flex; align-items: center;"> <div style="width: 62%; background-color: #006633; margin-right: 5px;"></div> <div style="width: 24%; background-color: #99ccff; margin-right: 5px;"></div> <div style="width: 13%; background-color: #cc0000;"></div> </div> 62 24 13	62%	+1	+2	+6	-4
	I receive the respect I deserve from my colleagues at work	<div style="display: flex; align-items: center;"> <div style="width: 81%; background-color: #006633; margin-right: 5px;"></div> <div style="width: 14%; background-color: #99ccff; margin-right: 5px;"></div> <div style="width: 5%; background-color: #cc0000;"></div> </div> 81 14 5	81%	+4	+2	+3	+1
	I am clear what my duties and responsibilities are	<div style="display: flex; align-items: center;"> <div style="width: 79%; background-color: #006633; margin-right: 5px;"></div> <div style="width: 16%; background-color: #99ccff; margin-right: 5px;"></div> <div style="width: 5%; background-color: #cc0000;"></div> </div> 79 16 5	79%	+4	-2	-2	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



INCLUSION AND WELLBEING



EXPLORE
THE FULL
RESULTS

	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
To what extent is your work emotionally demanding?						
To a very large extent		17%	-	+8	+7	+8
To a large extent		27%	-	+5	+4	+6
Somewhat		34%	-	-6	-6	-5
To a small extent		16%	-	-5	-4	-5
To a very small extent		7%	-	-3	-2	-3
I feel burned out by my work						
Strongly agree		14%	-	+5	+5	+4
Agree		28%	-	+1	+1	0
Neither agree nor disagree		33%	-	-2	-3	-1
Disagree		21%	-	-3	-3	-2
Strongly disagree		5%	-	0	0	0
KEY			AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR		

INCLUSION AND WELLBEING



**EXPLORE
THE FULL
RESULTS**

	RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Has there been a change in your general health and wellbeing since COVID-19 (27 February 2020)?						
Very positive change		4%	-	0	0	0
Positive change		17%	-	0	0	0
No change		44%	-	-3	-4	-1
Negative change		31%	-	+2	+4	0
Very negative change		4%	-	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

WELLBEING INDEX



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF WELLBEING FOR EMPLOYEES WITHIN AN ORGANISATION. IT MEASURES BOTH THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.

HIGH LEVELS OF ENGAGEMENT WILL NOT BE SUSTAINABLE AND WILL LEAD TO BURN OUT WITHOUT RECIPROCALLY STRONG LEVELS OF WELLBEING.

YOUR WELLBEING INDEX SCORE 70%		RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Wellbeing	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	68	20 12	68%	+7 ⬆️	-4	-3	-3
	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	71	19 10	71%	+16 ⬆️	-1	0	-1
	My agency does a good job of promoting health and wellbeing	67	22 12	67%	+11 ⬆️	-3	-2	-2
	I think my agency cares about my health and wellbeing	61	22 17	61%	+6 ⬆️	-1	0	-2
	I believe my immediate supervisor cares about my health and wellbeing	84	10	84%	+2	+1	+2	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS



EXPLORE THE FULL RESULTS

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Your job	My job gives me opportunities to utilise my skills		84%	+3	0	+1	-2
	I am fairly remunerated (e.g. salary, superannuation) for the work that I do		66%	+5↑	0	+3	-7↓
	I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)		75%	+9↑	-4	-2	-6↓
	I am satisfied with the stability and security of my job		57%	+9↑	-24↓	-23↓	-22↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKGROUP PERFORMANCE



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WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES	
Workgroup performance	When changes occur, the impacts are communicated well within my workgroup	61 15 24	61%	-	-6 ↓	-5 ↓	-7 ↓
	The people in my workgroup cooperate to get the job done	87 8	87%	+2	0	+1	-1
	My workgroup can readily adapt to new priorities and tasks	85 9	85%	-	-1	0	-1
	My workgroup has the appropriate skills, capabilities and knowledge to perform well	82 11 8	82%	+7 ↑	0	+1	-1
	My workgroup has the tools and resources we need to perform well	62 18 20	62%	+7 ↑	-3	-3	-2
	The people in my workgroup use time and resources efficiently	78 14 8	78%	+6 ↑	+1	+1	0
	My supervisor ensures that my workgroup delivers on what we are responsible for	86 9	86%	+6 ↑	+1	+2	0

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

PRODUCTIVITY AND WAYS OF WORKING



EXPLORE
THE FULL
RESULTS

RESPONSE SCALE	%	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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How has your productivity changed since COVID-19 (Since 27 February 2020)?

Significantly improved		16%	-	+4	+4	+4
Improved		45%	-	+8	+9	+6
No change		34%	-	-8	-8	-8
Reduced		5%	-	-3	-3	-2
Significantly reduced		1%	-	-1	-1	0

What best describes your current workload?

Well above capacity - too much work		28%	-	+9	+10	+5
Slightly above capacity - lots of work to do		43%	-	+3	+4	0
At capacity - about the right amount of work to do		24%	-	-8	-10	-3
Slightly below capacity - available for more work		4%	-	-2	-3	-1
Below capacity - not enough work		1%	-	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PRODUCTIVITY AND WAYS OF WORKING



EXPLORE THE FULL RESULTS

FOR EACH QUESTION SHOWN HERE, INFORMATION ABOUT THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE) IS PROVIDED

LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2019	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Responding to change	My workgroup successfully adapts to new ways of working when required (e.g. in response to crises such as COVID-19)	92	92%	-	+2	+3	+1
	My workgroup has used the COVID-19 crisis to improve the way we work	74	74%	-	+8 ↑	+9 ↑	+7 ↑
	My agency quickly adapts and responds to changing priorities (e.g. in response to crises such as COVID-19)	82	82%	-	+3	+3	+3
	My agency is taking actions to maintain changed ways of working implemented during the COVID-19 crisis	73	73%	-	+9 ↑	+9 ↑	+11 ↑
	My immediate SES manager supports embedding changed ways of working implemented during the COVID-19 crisis	70	70%	-	+6 ↑	+7 ↑	+3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

AGENCY POSITION



AGENCY POSITION

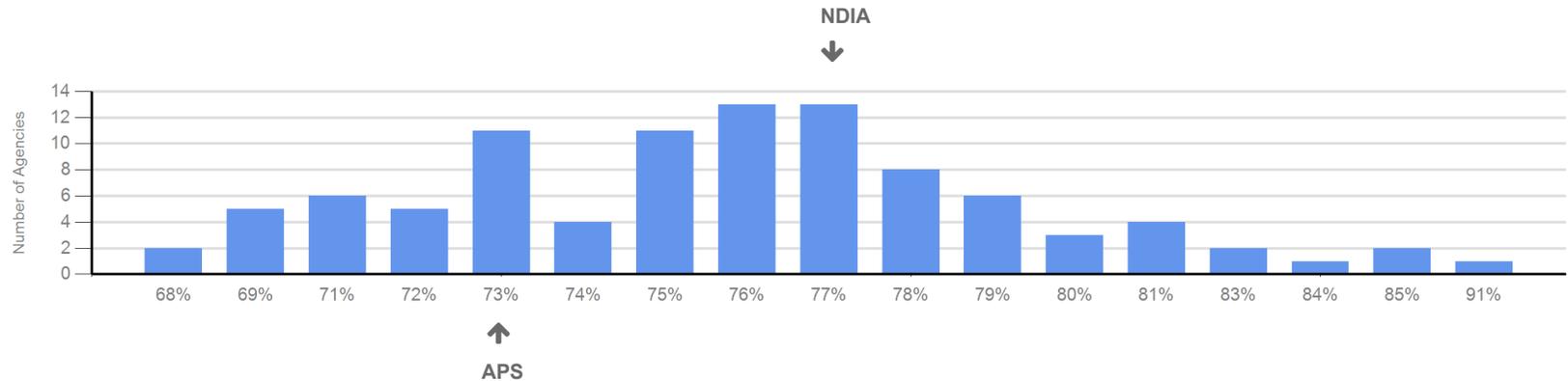
THESE GRAPHS DISPLAY THE OVERALL INDEX SCORE OF EACH AGENCY FOR THE ENGAGEMENT AND WELLBEING INDICES. THESE ARE TO ASSIST YOU TO SEE WHERE YOUR AGENCY SITS IN COMPARISON TO THE OVERALL APS INDEX SCORE AND THE SCORES OF OTHER AGENCIES.

ALONG THE LINE (Y-AXIS) ARE THE INDEX SCORES. THE HEIGHT OF THE BAR (X-AXIS) IS HOW MANY AGENCIES HAVE THAT INDEX SCORE.

PLEASE NOTE, THE Y-AXIS VALUES ARE NOT CONSECUTIVE AS ONLY INDEX SCORES RECEIVED BY AN AGENCY ARE REPRESENTED.

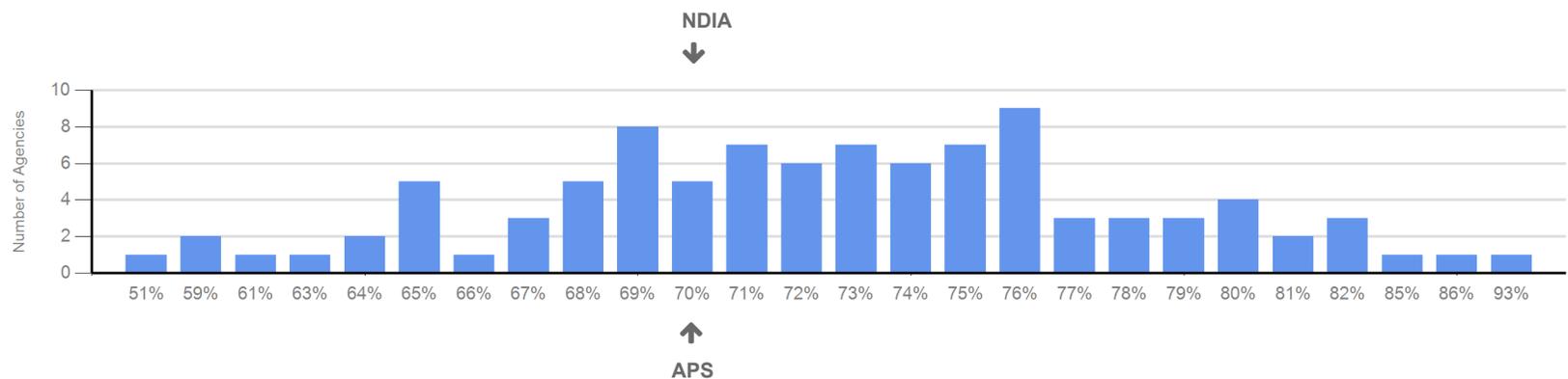
Engagement

Ranking : 28th of 97



Wellbeing

Ranking : 64th of 97



SUGGESTED QUESTIONS TO FOCUS ON



WHAT TO FOCUS ON?

THESE KEY QUESTIONS HAVE BEEN IDENTIFIED AS BEING IMPORTANT TO EMPLOYEES IN YOUR AGENCY AND ASSOCIATED WITH EMPLOYEE ENGAGEMENT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND SOME WILL BE AREAS TO MAINTAIN.

DEVELOP ACTIONS AND ACTIVITIES TO IMPROVE UPON THESE, WHERE POSSIBLE, TO DRIVE HIGHER LEVELS OF PERFORMANCE.

	AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
.1 The work I do gives me a sense of accomplishment			82%	-	+3	+4	+2
.2 My agency supports and actively promotes an inclusive workplace culture			83%	-1	+2	+3	0
.3 Internal communication within my agency is effective			54%	+9	-4	-2	-5
.4 I am satisfied with the recognition I receive for doing a good job			65%	+4	-1	+1	-4
.5 Change is managed well in my agency			40%	+2	-8	-8	-6
.6 I think my agency cares about my health and wellbeing			61%	+6	-1	0	-2

NDIA SPECIFIC QUESTIONS



EXPLORE THE FULL RESULTS

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2019
The NDIA's values (We Value People, We Grow Together, We Aim Higher and We Take Care) are effective in creating a high performing work culture.	71	19	9	71%	-1
My supervisor effectively communicates the implications of corporate and organisational changes	78	14	8	78%	+2
I use feedback from participants and/or stakeholders when developing or suggesting new processes and procedures.	82	15		82%	+4
I understand how my work contributes to making a difference and supporting the lives of people with disability, their families and carers.	95			95%	+5 ↑
I can identify a clear connection between the five Participant Service Charter engagement principles (transparent, responsive, respectful, empowering and connected), and what it means for my work	85	11		85%	-
I have a clear understanding of how my Annual Performance plan aligns to NDIA's purpose, vision and aspirations	71	19	10	71%	-
(APS Employees only) The NDIA Enterprise Agreement 2020-23 supports my ability to access flexible working arrangements.	70	23	7	70%	-
My supervisor builds a high trust environment	77	14	9	77%	-
In general, employees in my agency feel they are valued for their contribution	56	23	22	56%	-
My supervisor encourages me to contribute ideas	82	11	7	82%	-

KEY



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Positive Neutral Negative



NDIA SPECIFIC QUESTIONS



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WHERE ARE YOU PERFORMING WELL?

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2019
When things go wrong, the Agency uses this as an opportunity to learn	60	27	14	60%	-

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

TIME TO TAKE ACTION



CELEBRATE

What things do we do well?

THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



OPPORTUNITIES

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



$$\frac{\text{number of respondents who answered the question}}{\text{number of respondents who answered the question}} = \% \text{ POSITIVE}$$

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.